

# **GM U.S. Salaried Pension Changes**

June 1, 2012



#### **Forward Looking Statements**

In this presentation and in related comments by our management, our use of the words "expect," "anticipate," "possible," "potential," "target," "believe," "commit," "intend," "continue," "may," "would," "could," "should," "project," "projected," "positioned," "outlook" or similar expressions is intended to identify forward looking statements that represent our current judgment about possible future events. We believe these judgments are reasonable, but these statements are not guarantees of any events or financial results, and our actual results may differ materially due to a variety of important factors. Among other items, such factors might include: our ability to realize production efficiencies and to achieve reductions in costs as a result of our restructuring initiatives and labor modifications; our ability to maintain quality control over our vehicles and avoid material vehicle recalls; our suppliers' ability to deliver parts, systems and components at such times to allow us to meet production schedules; our ability to maintain adequate financing sources, including as required to fund our planned significant investment in new technology; our ability to realize successful vehicle applications of new technology; and our ability to continue to attract new customers, particularly for our new products.

GM's most recent annual report on Form 10-K and quarterly report on Form 10-Q provide information about these and other factors, which we may revise or supplement in future reports to the SEC.



### **Next Steps in Pension De-Risking**

#### Key Components

- Voluntary lump-sum payment offer to ~42,000 eligible U.S. salaried retirees and former employees receiving a pension benefit
- 2) Agreement with Prudential to purchase annuity contracts and assume annuity obligations for remaining salaried retirees
- Create a new, separate pension plan for remaining participants (primarily active employees) and terminate existing salaried plan

Provides U.S. salaried retirees secure pension benefit from Prudential and lump sum flexibility for many

Reduces GM pension obligation by \$26Bn



### Pension De-Risking Actions Taken

#### U.S. Defined Benefit Plans

**Salaried** 

**Hourly** 

Asset/Liability Matching

1



Close Plan to New Participants





Offer Actives Lump-Sums
At Retirement



Transition Actives to Defined Contribution Plan



Retiree Lump Sums



Annuitization





# **Global Pension Funded Status**

| \$ Billions as of YE11 |     |        | Funded Status * |    |  |
|------------------------|-----|--------|-----------------|----|--|
| _                      | PBO | Assets | \$              | %  |  |
| U.S. Salaried          | 36  | 33     | (3)             | 92 |  |
| U.S. Hourly            | 71  | 61     | (10)            | 86 |  |
| Rest of World / Other  | 27  | 15     | (12)            | 55 |  |
| Total                  | 134 | 109    | (25)            | 81 |  |

<sup>\*</sup> Funded Status Based On GAAP Reporting Basis



#### **U.S. Salaried Pension Funded Status**

| <b>^</b> =        |      |        | Funded  |
|-------------------|------|--------|---------|
| \$ Billions       | PBO  | Assets | Status* |
| YE 2011           | 36   | 33     | (3)     |
| Cash Contribution |      | 4**    | 4       |
| Settled           | (26) | (29)   | (3)     |
| Pro-Forma         | 10   | 8      | (2)     |

<sup>\*</sup> Funded Status Based On GAAP Reporting Basis

<sup>\*\*</sup> Reflects mid-point of the anticipated cash contribution range of \$3.5B to \$4.5B



## **Summary Financial Impact**

Change (\$B)

Pension Benefit Obligation

Cash

**Pension Funded Status** 

P & L – One time

P & L – Recurring

Overall Financial Flexibility







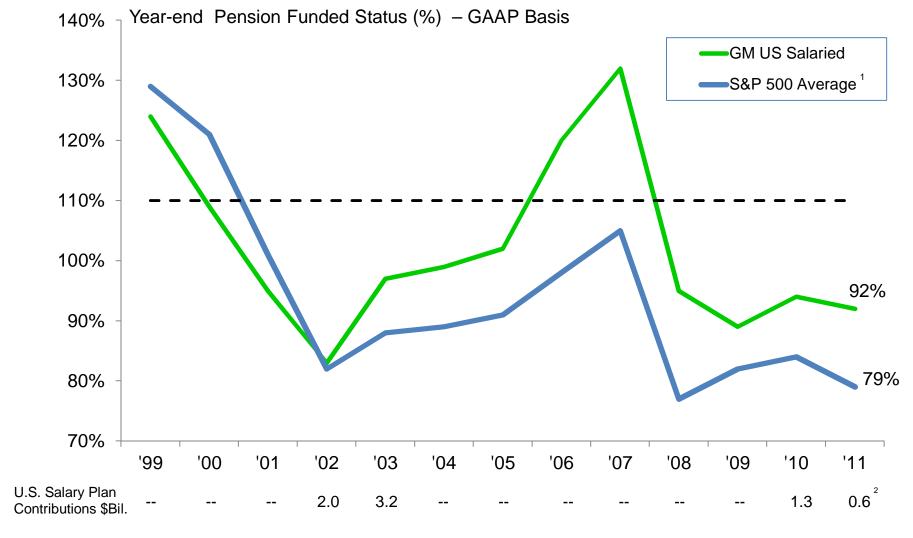








# **Reducing Pension Volatility**



<sup>&</sup>lt;sup>1</sup> Average GAAP funded status of S&P 500 companies that sponsor pension plans and are 12/31 filers

<sup>&</sup>lt;sup>2</sup> 2011 Contribution was common stock



#### **Summary**

- Next step in GM's pension de-risking strategy
- Provides flexibility and security to retirees
- Allows GM to decrease pension obligation and improve risk profile and financial flexibility of the company
- Sets precedent for additional actions